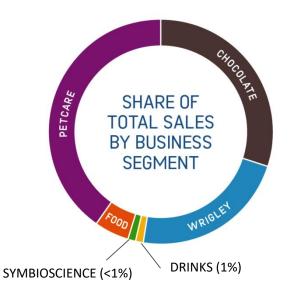
MARS

Illinois Governor's Sustainability Awards

November 1, 2016

Mars

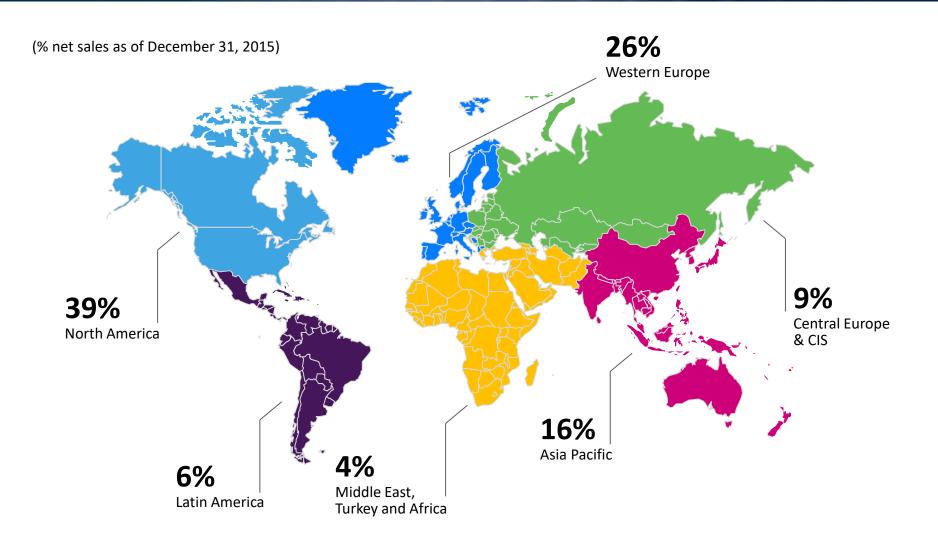






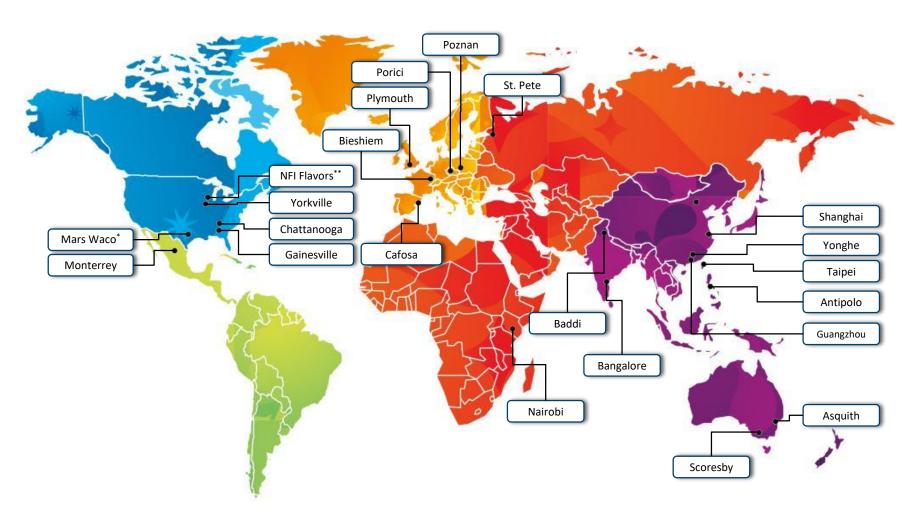


Mars Global Footprint





Wrigley Global



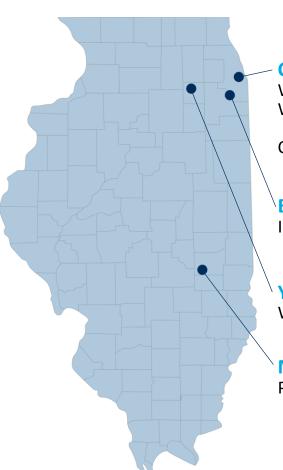
^{*} Plus Waco US



^{**} NFI is our in house flavor production facility

Mars in Illinois

8 major facilities in Illinois with approximately 2,000 Associates



CHICAGO

Wrigley Global Headquarters Wrigley North American Headquarters

Chocolate Manufacturing



15.8% of Mars Chocolate North American production

Juicy Fruit FreeDENI

BURR RIDGE

Ice Cream Manufacturing

YORKVILLE

Wrigley Manufacturing



22.1% of Wrigley North American production

MATTOON

Petcare Manufacturing



8.5% of Petcare

North American production



BigRea

How We Approach Sustainability - SCIENCE





PARTNER ORGANIZATIONS

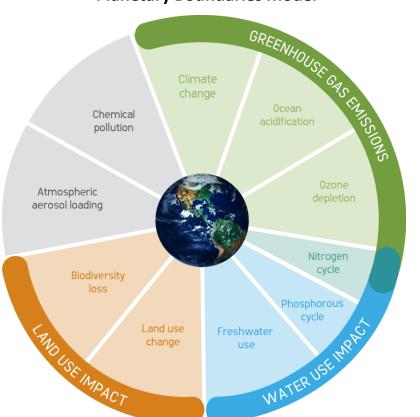




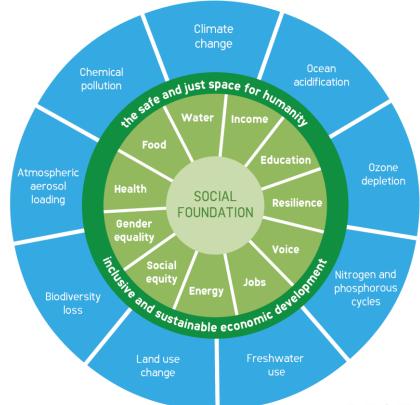




Planetary Boundaries Model



Oxfam's Safe and Just Space for Humanity



Climate Change Advocacy & Action Sustainable in a Generation





"...Mars as key leader and forward thinker on science-based target approach..."

Steve Howard, CSO, IKEA



Corporates Working Together



RE100

The world's most influential companies, committed to 100% renewable power.

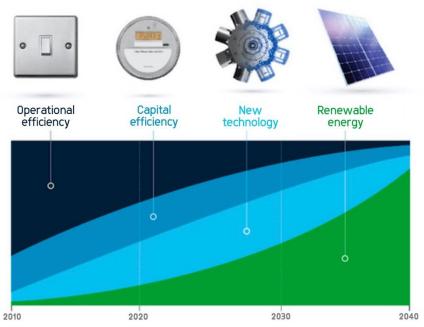
RE100 is a collaborative, global initiative of **influential businesses** committed to 100% renewable electricity, working to massively increase demand for - and delivery of - renewable energy.





Sustainable in a Generation Zero GHG from Fossil Fuels by 2040

OUR SUSTAINABLE IN A GENERATION APPROACH



The ratios between the four strands of our strategy will change over time as our fossil fuel and greenhouse gas reduction program develops



June 30, 2016
Mars' Global Factories Send Zero Waste to Landfill



Mars US 100% Renewable Electricity

- Long term contract
- •~800,000 MWh/year
- 200 MW capacity
- •118 turbines

Our wind farm in Lamesa, Texas, about the size of Paris, France, produces enough wind energy to potentially:









Mars UK 100% Renewable Electricity





Sweet! Mars food & candy company moves to 100% renewable electricity for UK operations

May 13, 2016 Paul Dvorak: O Comments

Going Further New research & science based targets for Water and Land





How Mars and WRI Developed Sciencebased Sustainability Targets for Climate, Land, Water

by Samantha Putt del Pino - October 19, 2016

FROM DOING BETTER TO DOING ENOUGH: ANCHORING CORPORATE SUSTAINABILITY TARGETS IN SCIENCE

SAMANTHA PUTT DEL PINO, CYNTHIA CUMMIS, SARAH LAKE, KEVIN RABINOVITCH, PAUL REIG



United Nations Sustainable Development Goals





United Nations Sustainable Development Goals







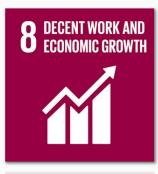






























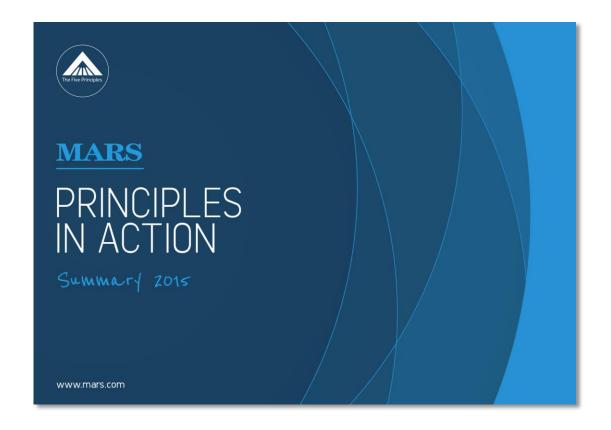


United Nations Sustainable Development Goals





For more information:



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